

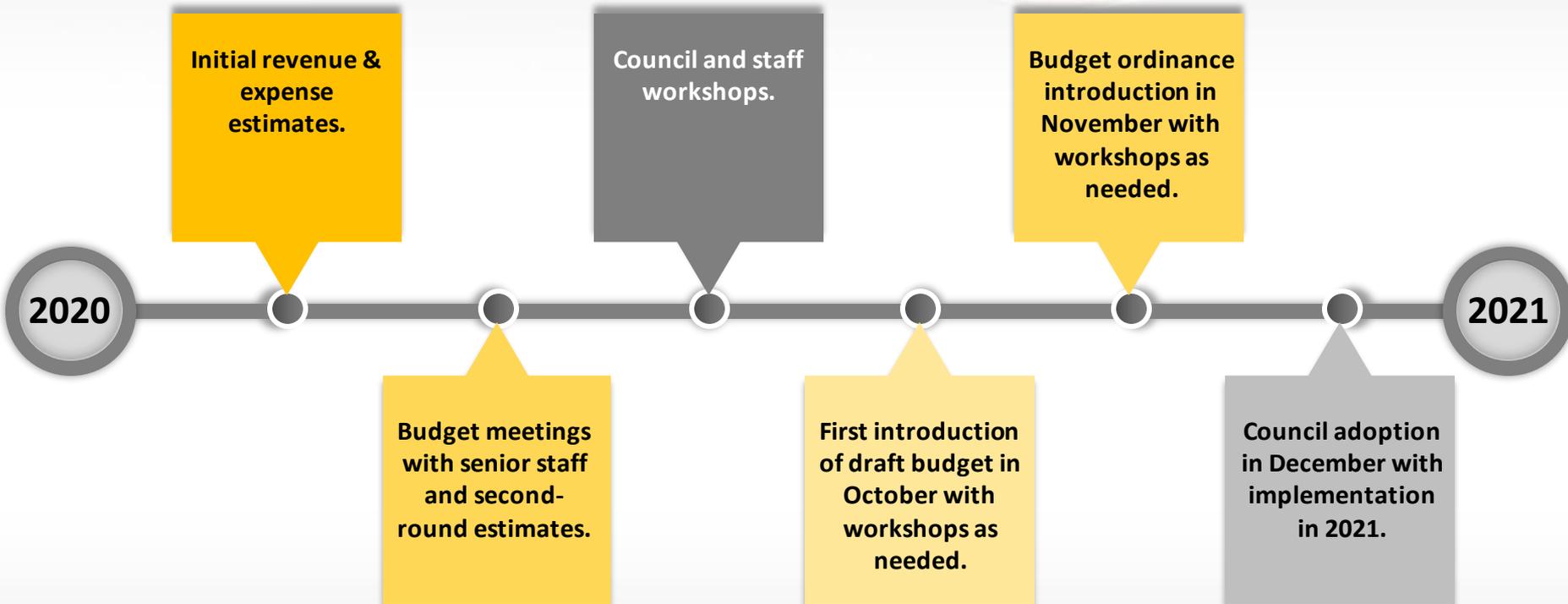
**2021 Budget Presentation**  
City of Altoona

**budget**

A pair of gold-colored scissors is positioned diagonally across the word 'budget'. The scissors are open, with the blades cutting through the letters 'd' and 'g'. The word 'budget' is rendered in a bold, gold, sans-serif font with a slight 3D effect. The background is a dark, textured surface with a diagonal silver band.



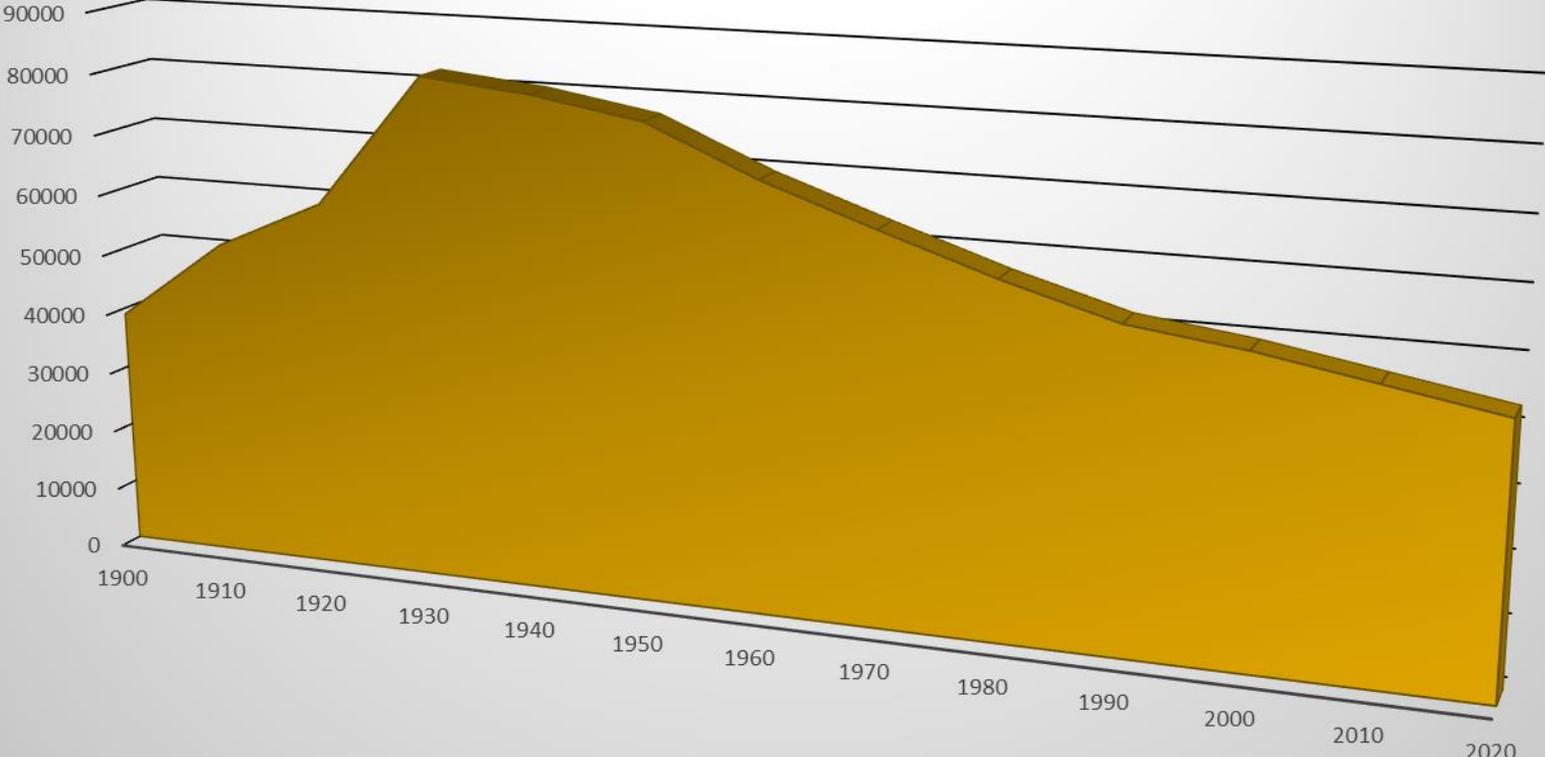
# Building the budget





# The City has grown smaller

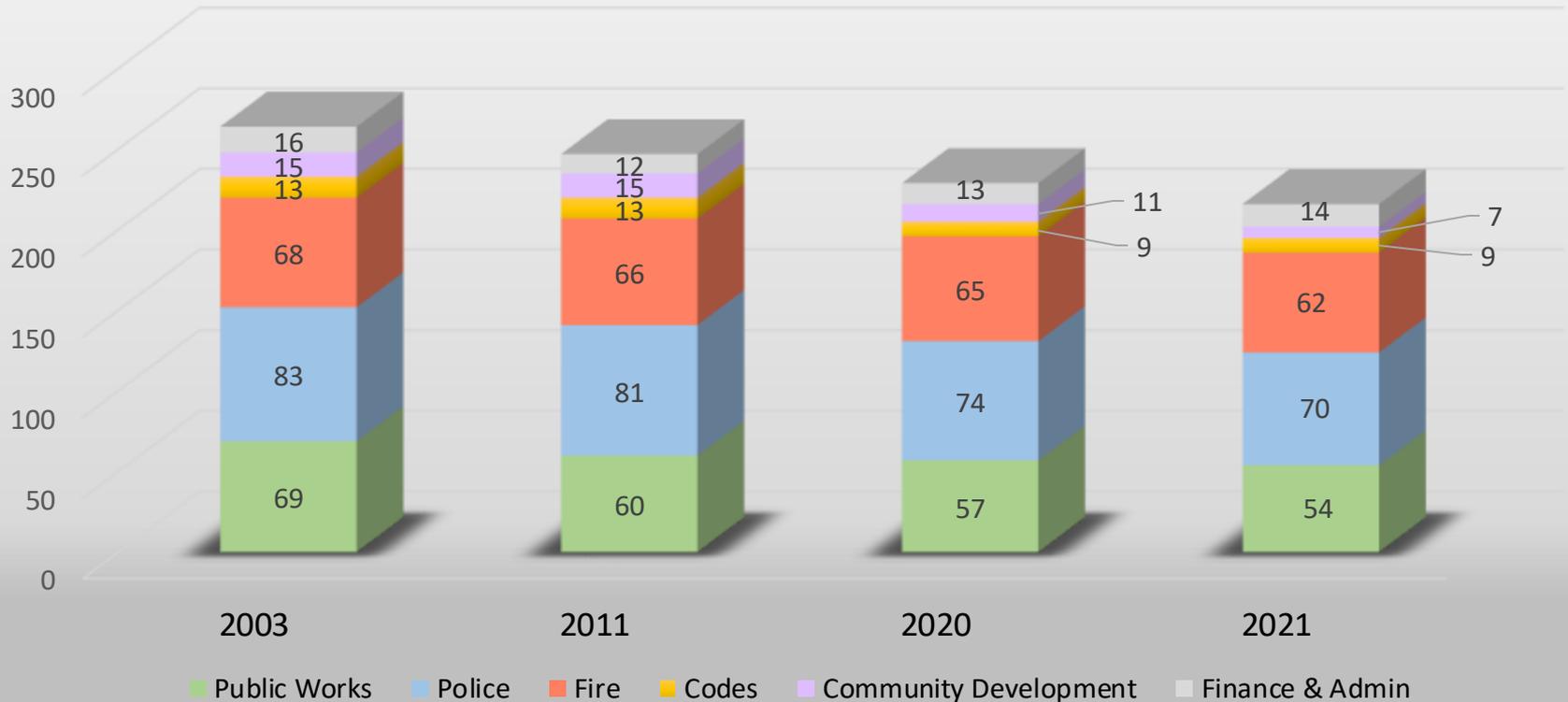
City of Altoona population





# So has City government... by 48 positions

Number of City Employees by Department

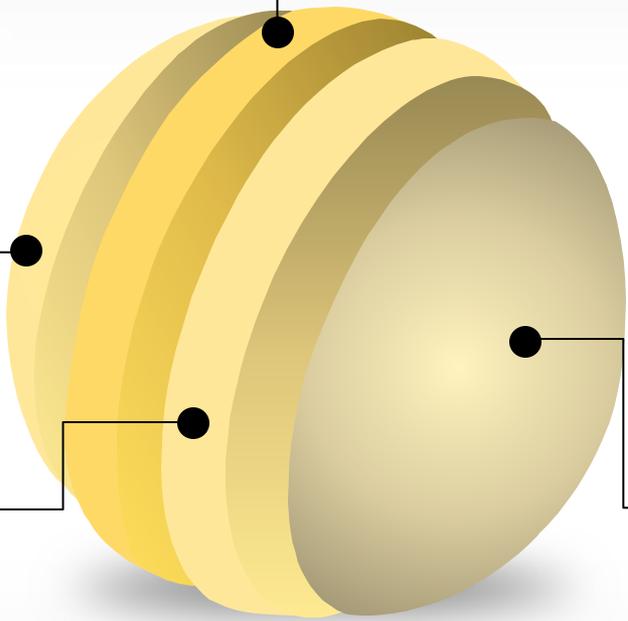


# budget

## From 2011 to 2021... what changed?

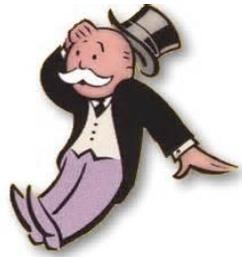
2016 property reassessment  
increased real estate taxes  
\$1.43 million

Act 47 income tax increase  
generated an additional \$2.1  
million.



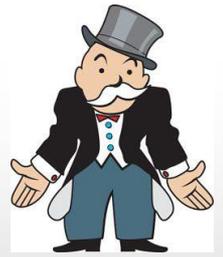
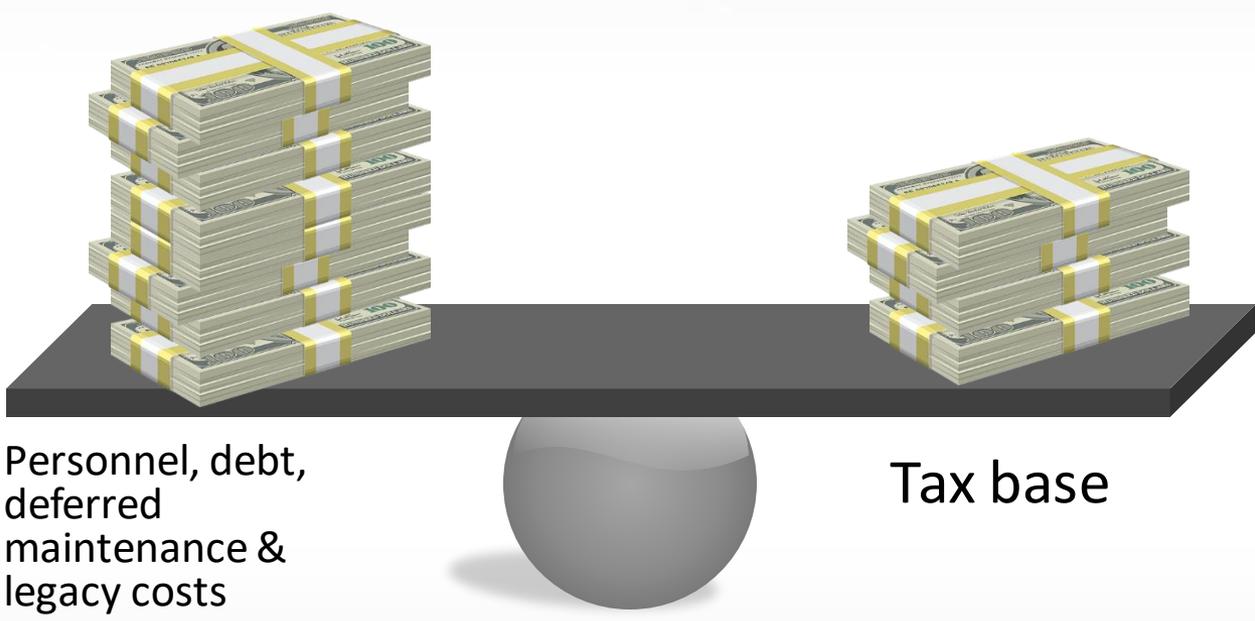
The Altoona Water Authority  
contribution raised \$3.1  
million

Overall tax base declined and  
population fell by 7 percent.



# budget

**Despite Act 47 and years of wage freezes, the City's expenses increased by 2.27% per year over the past decade**





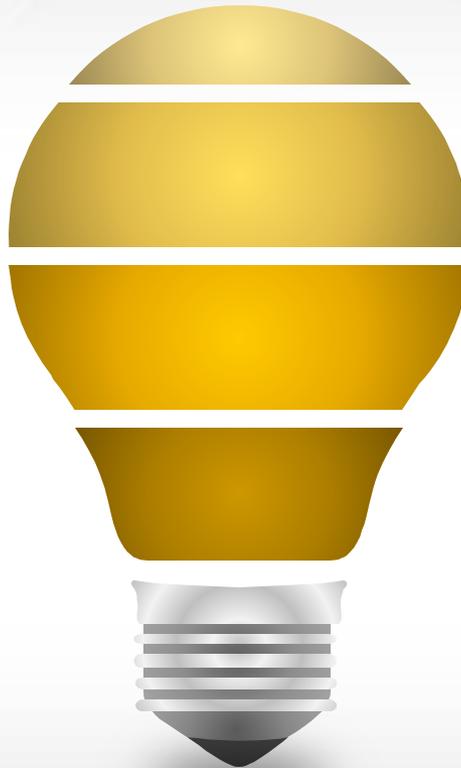
# Core ideas in the budget

## **No tax increase**

Fill a \$1 million shortfall without raising taxes.

## **Uncertainty**

Hope for a better year in 2021 but plan for another 2020.



## **Smaller *and* Better**

Restructure to improve efficiency and eliminate “silos.”

## **Across-the-board cuts**

Share the responsibility to save money across every department.

# Budget

## 2021 Revenues



**Property Taxes**  
The current mill rate is 5.129, \$9.52 million

**Income Taxes**  
The current rate is 1.2% plus the Act 205 .4% pension tax, \$7.89 million

**Fees**  
Water Authority pays the City \$6 million

**Total Revenues**  
**\$32.85 million,**  
**down \$590,000**

A graphic showing the word "budget" in large, gold, 3D letters. A pair of gold scissors is cutting through the letters, with the word "cut" appearing to the right, also in gold letters. The background is dark and textured.

# Revenues

	2017	2018	2019	2020	2021
Taxes	\$18,239,922	\$18,108,705	\$17,020,340	\$17,481,365	\$16,988,022
Licenses and Permits	\$1,499,560	\$1,477,038	\$1,638,795	\$1,527,400	\$1,739,394
Fines and Forfeits	\$199,783	\$199,187	\$181,100	\$184,100	\$153,050
Interest & Rents	\$181,529	\$210,684	\$207,693	\$212,782	\$206,256
Intergovernmental Revenues	\$2,335,802	\$2,803,693	\$2,835,235	\$2,007,363	\$13,017,528
Charges for Service	\$830,839	\$1,199,059	\$726,760	\$667,197	\$304,520
Other	\$10,208,730	\$9,989,142	\$9,479,299	\$11,356,163	\$440,158
<b>TOTAL REVENUES</b>	<b>\$33,496,165</b>	<b>\$33,987,508</b>	<b>\$32,089,222</b>	<b>\$33,436,370</b>	<b>\$32,848,928</b>



## **What the 2021 budget does...**

- NO TAX INCREASE!
- Honors the two percent pay increase for (almost) all employees while...
- Downsizes 15 positions including 4 Police Officers, 2 Firefighters, 3 Community Development, 2 Public Works positions, and 4 admin support across the organization.
- Adds new positions: Finance Director, GIS/Land Use Coordinator, and (possibly) a Resident Services Coordinator.
- Gradually moves Community Development into Finance and Codes & Inspections.
- Takes a prudent approach into an uncertain year.
- Prepares for collective bargaining in 2021.

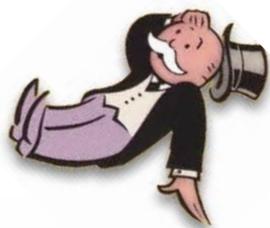


# What the City's budget doesn't do...

- \$42.1m unfunded pension liability  
(6.25% est. return)
- \$30m unfunded retired police/fire  
health insurance liability
- \$112m in total debt service
- \$??? deferred maintenance



Now



Later



# Explaining expenses



## Top spending categories

- Police - \$7.23 million
- Fire - \$6 million
- Pensions - \$5.4 million
- Public Works - \$5 million
- Debt Service - \$3.4 million
- Every other line item is less than \$1 million

## Allied agencies

- Amtran - \$143,891
- IRC - \$55,000
- Blair Rec - \$406,388



# Expenses

	2018	2019	2020	2021
Mayor And Council	\$166,302	\$149,636	\$193,748	\$158,316
City Manager	\$200,462	\$170,645	\$246,530	\$236,353
Financial Administration	\$752,183	\$493,152	\$547,334	\$642,789
Tax Collection	\$132,797	\$175,072	\$159,574	\$204,075
Legal Services	\$120,343	\$119,856	\$142,000	\$200,500
City Clerk	\$78,267	\$89,569	\$88,589	\$88,618
Human Resources	\$815,912	\$906,786	\$812,202	\$900,137
Information Technology	\$368,286	\$398,147	\$378,304	\$458,478
Engineering Services	\$633,169	\$40,750	\$64,451	\$0
General Government Buildings and Plant	\$276,645	\$255,939	\$301,272	\$272,900
Police	\$6,419,024	\$6,476,494	\$6,563,428	\$6,626,355
Fire	\$5,981,749	\$6,002,546	\$6,328,315	\$6,035,647
Codes and Inspections	\$655,795	\$720,239	\$735,405	\$726,113
Emergency Management & Communications	\$0	\$351	\$3,000	\$101,097
Police / Non-Uniform	\$427,894	\$486,068	\$577,816	\$603,508

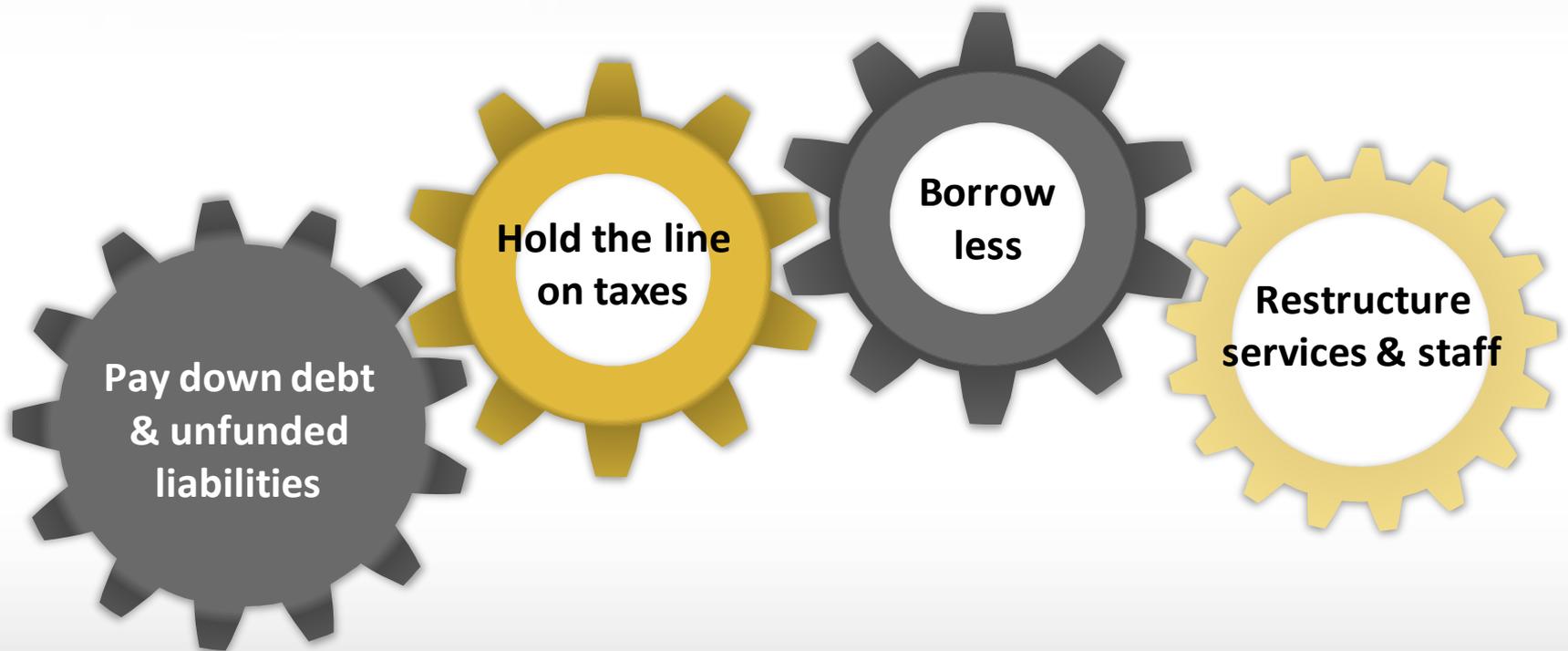


# Expenses

	2018	2019	2020	2021
Solid Waste & Recycling	\$56,384	\$58,739	\$58,000	\$55,000
Public Works Administration	\$2,011,518	\$0	\$0	\$0
Public Works - Lighting and Signals	\$332,261	\$370,017	\$401,242	\$428,731
Public Works - Fleet Maintenance	\$603,020	\$633,224	\$798,711	\$737,848
Public Works - Streets and Highways	\$915,436	\$2,949,442	\$3,363,625	\$3,306,495
Public Works - Highways & Streets	\$1,062	\$0	\$0	\$0
Stormwater Management & Floodplain	\$3,318	\$617,533	\$176,376	\$181,129
Public Transportation	\$135,631	\$139,700	\$143,891	\$143,891
Culture and Recreation	\$328,178	\$320,801	\$446,188	\$406,388
Culture-Recreation Administration	\$8,809	\$0	\$0	\$0
Shade Tree Commission	\$24,964	\$4,437	\$10,000	\$0
Planning / Community Development	\$867,441	\$899,698	\$944,967	\$609,453
Debt Service	\$2,758,094	\$13,322,695	\$3,592,472	\$3,491,219
Pension Contribution	\$5,822,337	\$5,521,902	\$5,692,363	\$5,412,939
Insurance, Casualty, and Surety	\$11,136	\$354,502	\$354,039	\$364,661
Miscellaneous Expenditures	\$53,353	\$46,636	\$3,000	\$281,288
Other Financial Uses	\$7,609,133	\$3,902,359	\$175,000	\$175,000
<b>TOTAL EXPENDITURES</b>	<b>\$38,570,903</b>	<b>\$45,626,709</b>	<b>\$33,301,842</b>	<b>\$32,848,928</b>



## 2022 and beyond...



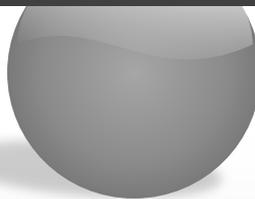
# budget

## Budget math

The longer we wait

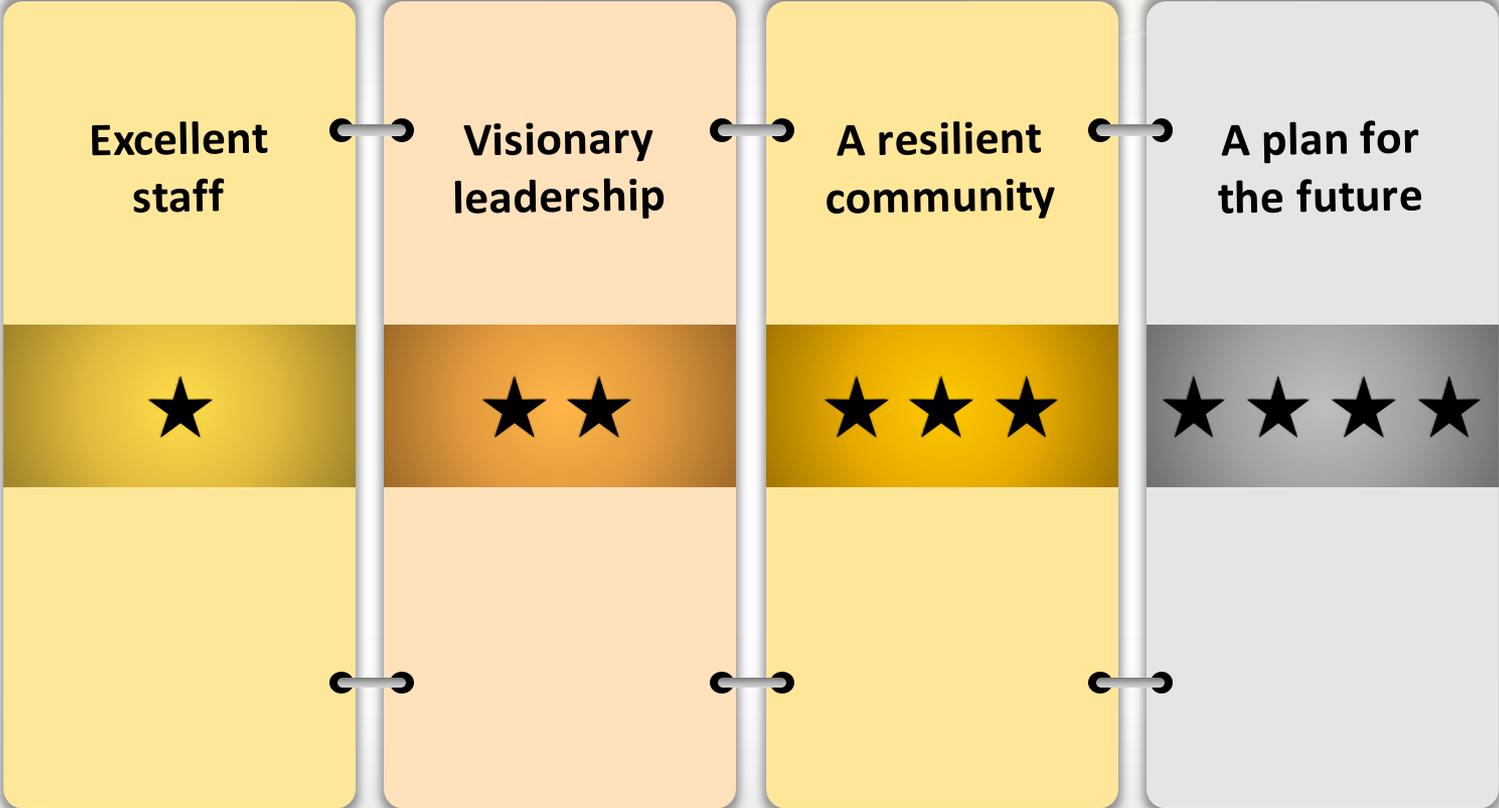


The more  
expensive it  
becomes





# Good news



buddy

get

Thank  
You!



**2020 Budget Presentation**  
City of Altoona

**budget**

A pair of gold-colored scissors is positioned diagonally across the word 'budget'. The blades are open and appear to be cutting through the letters of the word. The word 'budget' is rendered in a bold, gold, sans-serif font with a slight 3D effect. The background is a dark, textured surface with a light-colored diagonal band.